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Management team with more than 40 years of combined experience in Private Equity with comprehensive CFO background



Tom Alzin Spokesman of the Board of Management



Joined DBAG in 2004 Member of the Board of Management since 2021 (appointed until Feb 2026)

Main responsibilities:

- Strategy and Business Development
- ► Investment Business
- ► Long-Term Investments
- ► Investor Relations
- Market Development Italy

Jannick Hunecke Member of the Board of Management



Joined DBAG in 2001 Member of the Board of Management since 2021 (appointed until Feb 2026)

Main responsibilities:

- Investment Business
- Portfolio Valuation
- ► Human Resources
- ► ESG

Melanie Wiese Chief Financial Officer



Joined DBAG in 2023 Member of the Board of Management since 2023 (appointed until Dec 2025)

Main responsibilities:

- ► Finance, Tax and Accounting
- Legal/Compliance/Risk Management
- Organization/IT

What are we talking about today?



DBAG ACQUIRES MITTELSTAND COMPANIES ...

Profitable business with strong market position



Within sector focus in structurally growing markets



Headquartered in DACH or Northern Italy



... IN PROMISING SITUATIONS

Family-owned business facing succession issues



With high value creation potential



Via bilateral transactions



BEING GERMANY'S PRE-EMINENT MID-MARKET PE-FIRM

20 deals in last 4 years

90% within sector focus

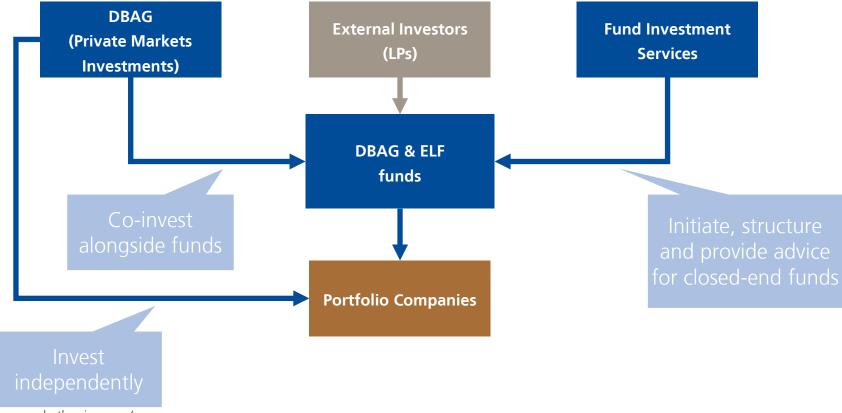
66 add-ons in last 4 years

Introduction

Diversified earnings streams from investments as well as recurring management fees



- ▶ Value-enhancing investment strategies in private markets with focus on family-owned businesses
- Fund investment services business generating highly visible cash flows covering >100% of DBAG's fixed cost¹



¹ Fixed personal expenses and other income / expenses

Full range of Private Equity & Debt solutions for DACH Mittelstand Corporates









PRIVATE EQUITY PRIVATE DEBT Small-Mid-Direct Capital Long-Solutions Lendina Cap Cap Term Small-cap MBOs in Mid-cap MBOs in Exclusively DBAG Credit investments Flexible Senior DACH via DBAG DACH and Italy via (own balance sheet in Northern Europe, (Secured Credit) ECF vintages **DBAG Fund VIII** focus on DACH investments) creating alpha via complexity Focus on family ► Focus on family Growth financings Senior Secured successions and successions and in DACH looking for Loans Focus on primary buy-and-build carve-outs a >7 years transactions. Preference for partnership selectively Equity investments Equity investments growing platforms secondary between €10-40mn between €60-Equity investments with opportunity to opportunities 220mn of €15-35mn provide additional (€10-50mn) typically via minority capital (€10-50mn) stakes Full range of equity solutions Flexible debt solutions Widest range of Private Equity & Debt solutions available for DACH Mittelstand

Private Equity: Investment strategy focusing on key sectors in DACH and Italy

OF SALES



DBAG's Portfolio is rooted in Europe... ...but globally active DBAG invests in Broadly diversified leading mid-cap across industries companies with More than two thirds development of the portfolio potential in the companies are **DACH region** and globally active Italy 37 Portfolio companies stand for >€5bn revenues generated from more than 100 countries Healthcare Broadband IT-Services/ **Telecommunications** Software EUROPE NORTH APAC ROW AMERICA 64% 9% 12% Plant Engineering Components Services = Offices of DBAG

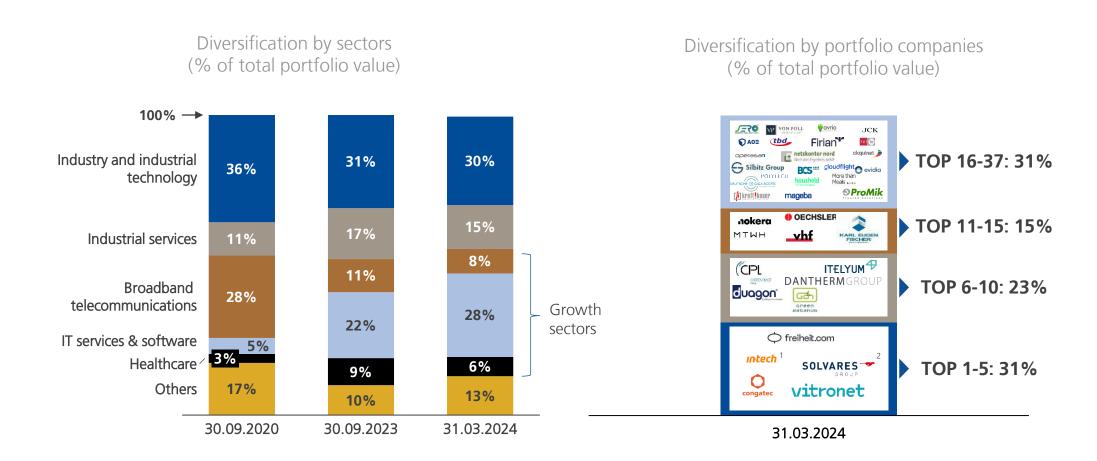
OF SALES

OF SALES

Q = HQs of DBAG portfolio companies

Private Equity: Diversified portfolio to mitigate macro risks; Share of IT services & software increased





¹ Exit signed in April 2024, not yet closed

² Partial Exit signed in March 2024, not yet closed

What makes DBAG special?



As the "founding" institution of Private Equity in Germany, DBAG is perfectly positioned to unlock the potential of Mittelstand companies in German-speaking Europe and Italy. Throughout market cycles, the team has consistently delivered great results based on a stringent investment strategy

DBAG IS A HOUSEHOLD NAME, UNIQUELY ALIGNED WITH ITS LPS

>50 years
of investing in mid-market companies

Listed

€2.6bn

assets under management / advise

... WITH AN EXCELLENT TRACK RECORD

57

Realized Transactions

2.5x

gross Money-Multiple¹

35.3%

gross IRR¹

¹ All transactions completed by DBAG and its affiliates (as manager and adviser) from 1995 until 2023

Private Equity: Who is the wider Team of the DBAG platform?



- lnvestment Advisory Team of 36 (senior members with 18 years of average private equity experience): strong alignment of interest through coinvestment by senior team members worth €25mn and highly incentivised by carried interest
- **Supported by "Executive Circle" network:** consisting of experienced group (>80 individuals) of industrial partners and senior advisers sourcing deals and chairing supervisory boards in portfolio companies

>320

Investment advisory year professionals

BOARD OF MANAGEMENT









EXECUTIVE CIRCLE		CEO	CFO	CSO
Entre- preneurs	Founders	Functional experts		C00

SME sector in DACH with foreseeable successions provide plenty of opportunities to invest



Large addressable market

Mittelstand as vast hunting ground for DBAG Funds

- >75,000 family-controlled companies in DBAG's size focus
- ► ~11,000 facing succession issues in the next 4 years



~350 deal opportunities generated p.a., i.a. by

- ▶ Research centre and inhouse database for succession situations
- ► Network supported by DBAG's preeminent market position, extensive PE experience of the team and Executive Circle



~45 transactions analysed in detail p.a.

- ▶ Selection based on strict investment criteria
- ► Fully dedicated team of junior investment advisory professionals working alongside the Partners, supported by inhouse expert functions



~5 new platform deals completed p.a.

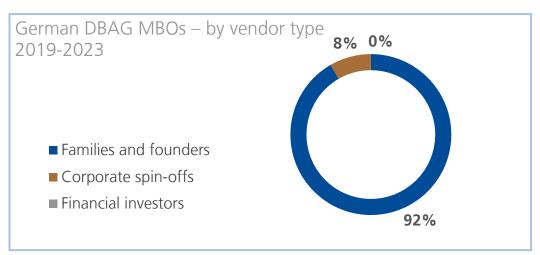


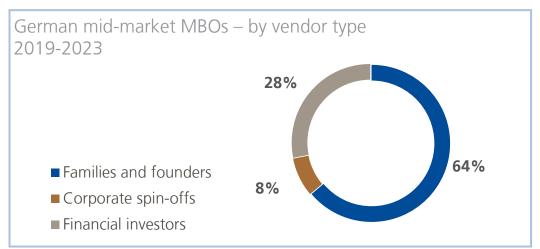
Differentiation

Market-leading position in Private Equity; High proportion of family successions reflecting DBAG's reputation









Source: FINANCE, DBAG

DBAG able to confirm strong long-term track record even in recent slowish M&A environment



Strong and consistent long-term investment returns ...



➤ Successful track record of 57 fully or partially realised transactions over 1995-2023

... more than confirmed through in recent exits

3.0x gross Money-Multiple



Case study – what we achieved

Deutsche Beteiligungs AG

ıntech



VALUE CREATION LEVERS —• **Extend capabilities** Expand service offering (more value-add services & new products) internally and via acquisitions Dedicated M&A strategy resulted in 2 add-ons priced at accretive EV/EBITDA multiples Professionalise Implement SAP S4 to optimise controlling & landscape Broaden mgt. team and install high-calibre advisory board with industry experts Review HR strategy to secure and retain talent Transform Introduce near- and offshoring by establishing legal entities in India and Spain Consolidate fragmented market in core domains to diversify customer base / win new customers

¹ Exit signed in April 2024, not yet closed

Case study – what we achieved







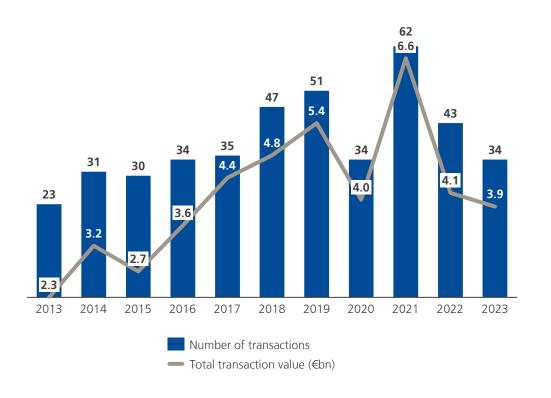
VALUE CREATION LEVERS —• Roll-up 5 add-ons executed, significantly enhancing product offering and geographic reach Realisation of synergies within the field service management and logistics clusters Professionalise New CEO and CFO added 2nd level management strengthened Introduction of customer data cube allowing for detailed tracking of customer dynamics Transform Share of recurring revenues and SaaS business increased Up-selling potential utilised Group's international focus strengthened

¹ Partial Exit signed in March 2024, not yet closed

Private Equity: Long-term, structurally growing market

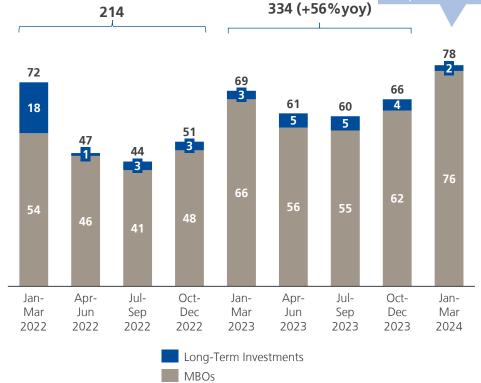


Number of German MBOs and transaction volume¹ (mid-market segment, €50-250mn)









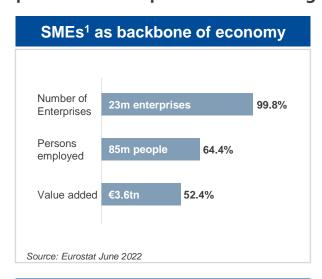
¹ Majority takeovers in the context of MBOs, MBIs, secondary / tertiary buyouts involving a financial investor in Germany; Sources: FINANCE, DBAG

² Source: DBAG

Private debt: Attractive market opportunity

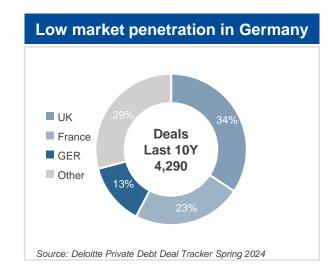


Growing and still largely underserved lower-mid market lending space with traditional bank lenders under regulatory pressure – European SMEs looking for alternative solutions



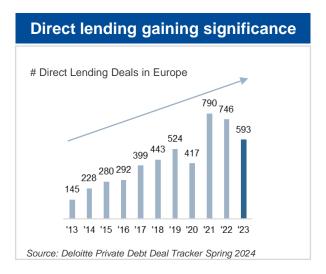


- Reduced bank lending due to ongoing regulatory restructuring pressure (e.g. Basel III, leverage cap)
- Increasing restricted financing access for European mid-market
- KfW Covid-19 loans seem to be very rigid and offer a great opportunity for refinancing going forward



Inflation and supply chain issues

- Central banks raising interest rates in an attempt to curb inflation with positive carryover effects to returns on private debt instruments as 3M Euribor turns positive again
- Due to global supply chain disruptions firms have to hold significantly more inventory to support an equal level of revenue compared to the times prior to the pandemic leading to more financing needs



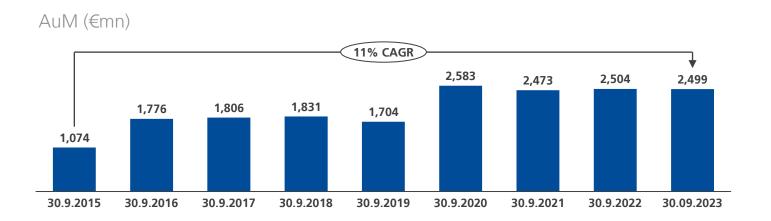
Climate change targets

- The "net zero" target by 2050, as defined by the UN will require unprecedented levels of investment (EU targeting €7 trillion in green investments through 2050, of which at least €3 trillion will have to be privately funded)
- Companies of all sizes will have to adapt their operations to the new targets leading to attractive opportunities to finance both replacement and growth capex over the coming years

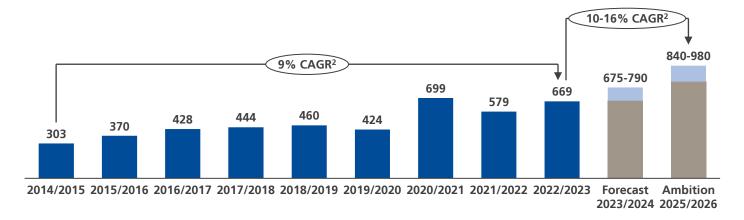
¹ Micro and small enterprises (0-49 employees) as well as medium-sized enterprises (50-249 employees) in EU 27

NAV¹ growth on track towards 2025/2026 ambition





NAV (€mn)



¹ As from FY 2022/23, NAV defined as total assets less total liabilities; ² Adjusted for dividend payments and capital increase.

Assets under management or advisory (AuM)

- Start of investment period for new funds accompanied by significant increase
 - 2016: DBAG Fund VII.
 - 2020: DBAG Fund VIII
- Subsequently scheduled reduction, mainly due to disposals out of previous funds

Net asset value (NAV) increase temporarily interrupted by macroeconomic changes in 2019/20 and 2021/22 (i.e. Covid & Ukraine war)

NAV growth drivers

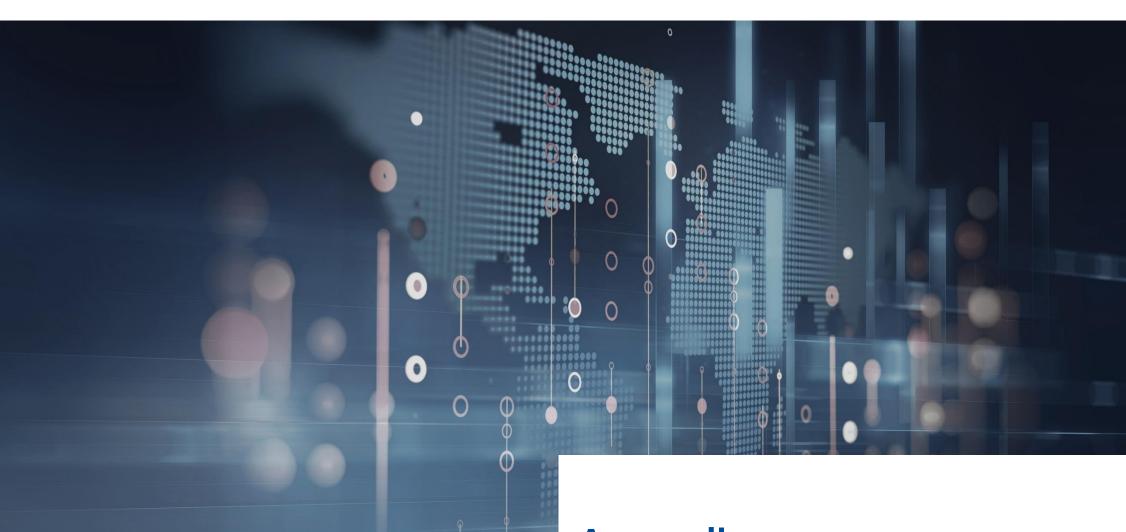
- Existing portfolio
- ► Co-investments alongside DBAG and (going forward) ELF Funds
- Long-Term Investments

DBAG – a leading platform for future growth



- Leading position in the large SME DACH market where foreseeable successions provide plenty of opportunities to invest
- 2 Unique offering through a full range of private equity & private debt solutions for clients
- 3 Highly balanced and diversified portfolio of global companies across industries, sectors, and geography
- Diversified earnings streams from investments as well as recurring management fees driving consistent growth and margins
- Superior long-term track record of successful exits and returns on investments resulting in high, uncorrelated returns through the cycle
- Management team of highly experienced professionals with aligned interests, backed by a strong investment advisory team and "executive circle" network





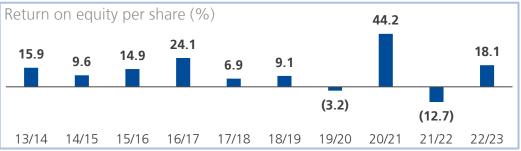
Appendix

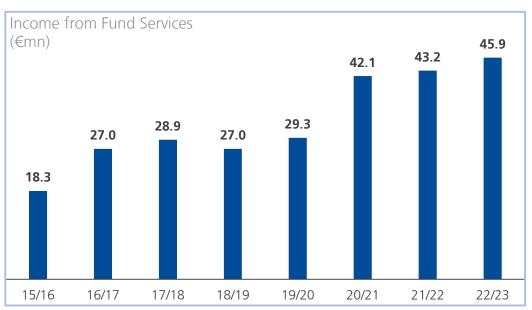
Key P&L figures



(€mn)	2020/2021	2021/2022	2022/2023	H1 2023/2024	H1 2022/2023	Q2 2023/2024	Q2 2022/2023
Net income from investment activity ¹	178.4	(98.9)	109.6	26.9	81.3	32.4	40.3
Income from Fund Services	42.1	43.2	45.9	23.1	22.0	11.8	10.9
Other income/expense items ²	(34.7)	(40.2)	(46.9)	(25.2)	(20.4)	(13.6)	(10.0)
EBT	185.7	(95.9)	108.6	24.9	83.0	30.5	41.0
Net income	185.1	(97.6)	105.8	24.6	82.6	30.5	41.0







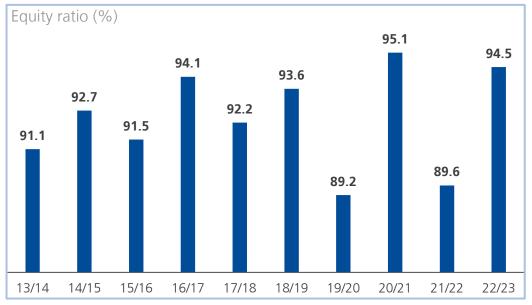
¹ Result of valuation and disposal portfolio and current income financial assets; ² Balance of other income and expense items

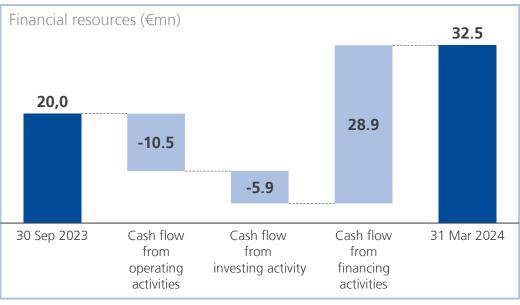
Balance sheet



(€mn)	30.9.2021	30.9.2022	30.9.2023	31.3.2024
Financial assets	545.3	553.3	635.4	672.0
Other assets	76.8	73.9	52.9	105.0
Financial resources ¹	112.8	19.2	20.0	32.5
Total	735.0	646.4	708.3	809.5

(€mn)	30.9.2021	30.9.2022	30.9.2023	31.3.2024
Equity	698.8	579.5	669.4	673.1
Non-current liabilities	18.4	5.8	16.8	98.5
Current liabilities	17.8	61.1	22.1	37.9
Total	735.0	646.4	708.3	809.5





¹ Cash and cash equivalents and securities excluding financial assets in investment entity companies

Business performance by segments: Private Markets Investments



(€mn)	H1 2023/2024	H1 2022/2023	Q2 2023/2024	Q2 2022/2023
Net income from investment activity	26.9	81.3	32.4	40.3
Other income/expense items	(5.8)	(4.5)	(3.7)	(2.2)
Earnings before taxes	19.2	75.7	27.5	37.4

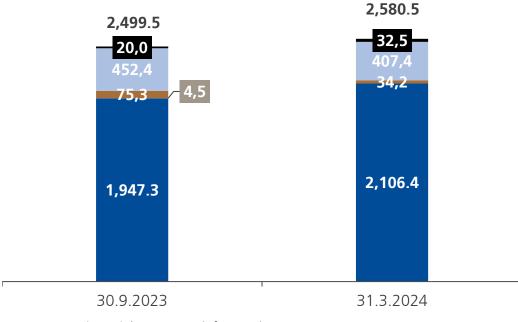
(€mn)	31.3.2024	30.9.2023
Net asset value	673.1	669.4
Financial resources	32.5	20.0
Available credit lines	86.7	106.7
Available liquidity	119.1	126.7
Co-investment commitments	271.7	244.0

Business performance by segments: Fund Investment Services



(€mn)	H1 2023/2024	H1 2022/2023	Q2 2023/2024	Q2 2022/2023
Income from Fund Services	23.5	22.6	12.0	11.1
Other income/ expense items	(16.4)	(15.3)	(7.7)	(7.4)
Earnings before taxes	5.6	7.2	3.1	3.7



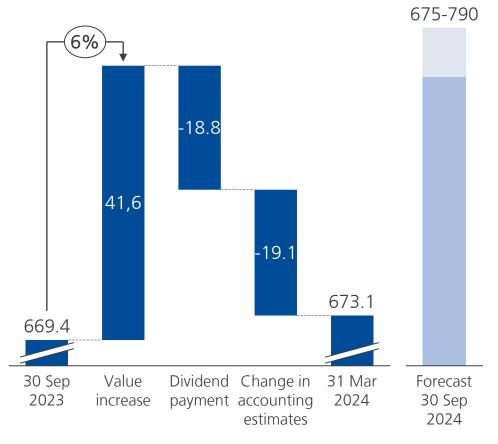


- Financial resources (of DBAG)
- Outstanding capital commitments of the third-party investors
- Short-term bridge financing FOR new investments
- Funds called but not yet invested
- Funds invested

Net asset value increased ytd





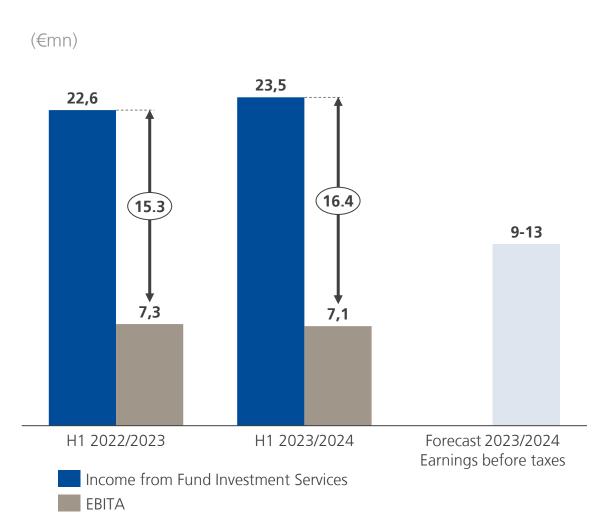


- ▶ Net asset value increased 3%¹ year-to-date mainly driven by positive value contribution resulting from successful exits
- ► Adjusted for effect resulting from change in accounting estimates, net asset value increased 6% year-to-date
 - Rationale for the introduction: reflect less volatile development of private markets compared to public markets, hence align with best-in-class private equity standards
 - Mainly driven by introduction of private market factor (PMF) derived from the correlation between the Cambridge Associates Europe Developed PE Index and the STOXX Europe 600

¹ adjusted for dividend payment

Fund Investment Services: Development of income and earnings as expected





- ► Income from Fund Investment Services slightly increasing year-on-year
 - Mainly driven by the new fund advised by DBAG, a fund advised by ELF and DBAG Luxemburg
 - As expected, lower fees mainly from DBAG Fund VI
- ► EBITA decreases slightly yoy
 - Mainly driven by higher average number of employees
- ► Earnings before taxes in H1 2023/2024 impacted by amortization resulting from consolidation of ELF Capital Group

Portfolio valuation follows worldwide accepted valuation guidelines in multi-stage process





Valuation guidelines

- Fair value measurement as per IFRS 13
- Substantiates IPEV Valuation Guidelines (industry standard, as of Dec 2015)

Valuation committee

- Board of Management
- ► Head of Finance
- Finance officer
- Investment controller



Investment controlling: Finance and accounting: Valuation Committee: Auditor: Buyer:

Valuation proposal Compliance with Valuation Guidelines? Approval of valuation Audit or Review Purchase price

4x annually at (quarterly) reporting date 3x annually Sale

¹ Annual audit DBAG consolidated financial statements (30 Sep), annual audit of DBAG funds (31 Dec), review of DBAG's half-yearly financial statements (31 March)

The portfolio comprises 37 companies¹



Long- Term- Invest- ments	4/4						hausheld vernetzt intelligent		Green datahub _vhf	nokera
DBAG Fund VIII	7/7						DEUTSCHE GIGAACCESS congatec Firian	DANTHERM GROUP	freiheit.com Intech MTWH BATES RESERVE	2
DBAG Fund VII	11/12			duagon° More than Meals	KARL EUGE FISCHER Kruft bauer	evidid		operasan ITELYUM ⁴	akquinet	
DBAG small-cap program	10/15	JCK • OECHSLER	mageba	vitronet	SOLVARES OROUP netzkontor nord Weil das Ergebnis zählt VP VON POLL IMMOBILIENE					AOE QUIO ENERGIE ProMik Trusted Solutions tbd
DBAG Fund VI	4/11	Silbitz Group	POLYTECH Tel 10	BCS GROUP						
		2013-2015	2016	2017	2018	2019	2020	2021	2022	2023

¹ As at 31.3.2024

² Exit signed in April 2024, not yet closed

³ Partial Exit signed in March 2024, not yet closed;



	Company	Profile	First invested	Revenues (€mn)
akquinet	akquinet	IT services	June 2022	150
₽ A0≡	AOE	Bespoke enterprise solutions	August 2023	19
avrio ENERGIE	Avrio	Biogas platform	July 2023	10
BCS GROUP	Braun	Cable systems and interior vehicle lighting	January 2017	94
(CPL ONTOPINET	Cartonplast	Pool systems for the rental of reusable plastic layer pads	November 2019	101
cloudflight	Cloudflight	Taylor-made services for cloud-first, digital product development and digital transformation	June 2019	93
congatec	congatec	Computer modules	October 2020	193
DANTHERMGROUP	Dantherm	Heating, cooling, drying, ventilation and air cleaning technology	November 2021	298
DEUTSCHE GIGA ACCESS	Deutsche Giga Access	Broadband communications	September 2020	5
duagon	duagon	Embedded electronics for railway, medtech an critical automation applications	July 2017	118 (CHF)



	Company	Profile	First invested	Revenues (€mn)
evidia	evidia	Radiology and nuclear medicine	May 2019	399
Firian **	Firian	Fire protection systems	September 2020	211
freiheit.com	freiheit.com	Software Engineering	January 2022	45
Green datahub	Green Datahub	Data centre	June 2022	4
hausheld vernetzt intelligent	Hausheld	Development of smart metering solutions for electricity networks	September 2020	2
ıntech¹	in-tech	Engineering services and software	March 2022	169
ITELYUM 4	Itelyum	Recycling of complex industrial waste	October 2021	584
JCK	JCK	Marketer of textiles and seller of merchandise	1992/2015	992
KARL EUGEN FISCHER*	Karl Eugen Fischer	Mechanical engineering for the tyre industry	June 2018	86
kraft!bauer	Kraft & Bauer	Fire extinguishing systems for tooling machines	November 2018	31
¹ Exit signed in Apr	il 2024, not yet closed			



	Company	Profile	First invested	Revenues (€mn)
mageba	mageba	Products and services for infrastructure and building construction sectors	February 2016	129 (CHF)
MTWH CLIEF MICH PRINCE FORES OF PRINCETON	MTWH	Manufacturer of metal applications for the luxury goods industry	June 2022	158
More than Meals ••••	More than Meals	Chilled ready meals and snacks	April 2017	445
netzkontor nord Well das Ergebnis zählt	netzkontor	Services for the telecommunications sector	January 2018	158
nokera	nokera	Buildings in serial and sustainable construction	December 2023	55
OECHSLER	Oechsler	Plastics engineering for the industries of the future	March 2015	389
operasa n	operasan	Nephrology and Dialysis	January 2021	37
POLYTECH	Polytech Health & Aesthetics	High-quality silicone implants	October 2016	60
ProMik Trusted Solutions	ProMik	Programming and testing solutions for the electronics manufacturing industry	October 2023	13
FROM THE THE THE	Sero	Development and manufacturing service provider for electronic components	November 2018	215



	Company	Profile	First invested	Revenues (€mn)
Silbitz Group	Silbitz	Hand-moulded and automated moulded castings with steel and iron basis	August 2015	148
SOLVARES 1	Solvares	Real time scheduling and route optimisation software	October 2018	43
tbd	TBD Technische Bau Dienstleistungen	Construction services for infrastructure solutions	August 2023	38
Tel io	Telio	Communications and media systems for correctional facilities	April 2016	91
_vhf	vhf	CNC milling machines and tools for the dental, industrial and sign making sectors	July 2022	47
vitronet	vitronet	Fibre optic and energy infrastructure in Germany	June 2017	502
VON POLL	von Poll Immobilien	Estate agency	July 2018	123

¹ Exit signed in April 2024, not yet closed

Sustainability has been key to DBAG's business for decades - implementation of ESG-Strategy takes this one step further



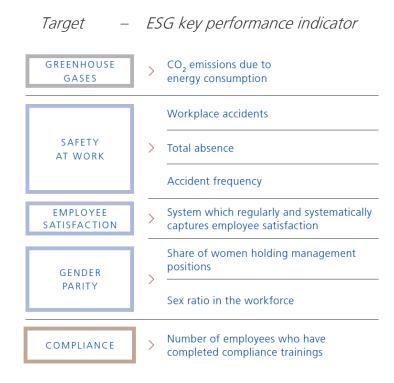
UN PRI signatory since 2021

Project to use measurable sustainability indicators

DBAG: KPI-based reporting system integrated since 2022/2023

- Greenhouse Gases Carbon footprint
- Employee Satisfaction Indicator from TeamEcho
- Compliance Penalties due to compliance violations

Portfolio companies: KPI-based reporting system integrated in budgeting process of majority of portfolio companies from 2023 onwards



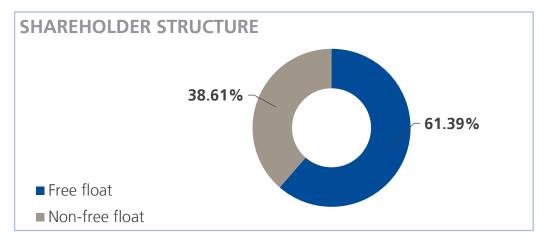
Non-financial key performance indicators (KPIs) for DBAG and our portfolio companies which serve to measure the progress made in the respective fields of action and facilitate appropriate management

DBAG share



Analyst	Date	Rating	Target price €
Baader-Helvea Equity Research, Gerhard Schwarz	May 2024	"Buy"	41.90
Edison Research, Milosz Papst	July 2024	For regulatory reasons neither recommendation, nor upside target	
Hauck Aufhäuser Investment Banking, Marie-Therese Grübner	May 2024	"Buy"	50.00
Jefferies International Limited, Tom Mills	May 2024	"Buy"	36.00
J.P. Morgan Cazenove, Christopher Brown	June 2024	"Neutral"	n.a.
Kepler Cheuvreux, Sven Sauer	July 2024	"Buy"	39.00
SRC Research, Stefan Scharff/Christopher Mehl	July 2024	"Buy"	46.00
Warburg Research GmbH, Andreas Pläsier	May 2024	"Buy"	48.00
As at July 2024			

Share	
Last price Xetra (€) as at 10 July 2024	25.50
Market capitalisation (€mn)	479.527
Shares outstanding	18,804,992
Average daily trading volume (Xetra, 1 month)	25.374
Average daily trading volume (Xetra, 3 months)	19.489



As at July 2024